

An Annotated Bibliography On Polish Studies

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Abstract—For nearly forty years, Professor Richard J. Hunter has been actively engaged in writing and researching on the broad topics of Polish economics, politics, and society. During this period, he has been joined by several scholars from other substantive areas – management, marketing, law, accounting, taxation, and “the arts”—who have added both context and substance to these efforts. This offering will provide a compendium of the articles and essays in an annotated bibliographic form in order to provide future researchers, scholars, and students of Polish studies with paths of study and analysis to future academic and professional endeavors.

The Management Perspective on Poland's Economic Crisis and Recent Attempts at Reform

The Polish Review

Vol. 31, Number 4, pp. 299-313 (1986)

<http://www.jstor.org/stable/25778230>

[This article is a discussion of the attempts at economic reform undertaken during Martial Law by the Jaruzelski regime which proved both unrealistic and unachievable because of the regime's unwillingness to undertake fundamental reforms in the system of state central planning.]

United States Policy Towards Poland: Options and Perspectives

Polish Studies Newsletter

Pp. 5-6 (January 1988)

[This article, in the form of commentary, involves a discussion of United States policy toward Poland during Martial Law as the economy and political system further deteriorated.]

Solidarity's Program for Economic Reform and the Current State of the Polish Economy

(*Book Chapter* prepared for ***Solidarity Lives***, Editor, Dr. Leonard Polakiewicz, University of Minnesota)

[This article outlines the economic policies and proposals put forth by Solidarity—especially economists advising the Solidarity Trade Union from the University of Gdansk—as they outline their proposals for economic reform leading to the eventual adoption of the programs of *privatization* and *stabilization* under Minister of Finance, Leszek Balcerowicz.]

Uwaga! (Watch Out!): Opportunities and Pitfalls for an American Doing Business in Poland

(With Leo V. Ryan, De Paul University)

The Polish Review

Vol. 36, No. 3, pp. 345-361 (1991)

<https://www.jstor.org/stable/25778582>

[This article provides a discussion of issues relating to the business climate in Poland as they relate to the involvement of American businesses in the form of Foreign Direct Investment (FDI) in the Polish economy. The article is the first of many articles written in collaboration with Brother Leo Ryan, CSV, Dean of the College of Commerce at DePaul University, who would spend many years in personal collaboration with academics from the Adam Mickiewicz University in Poznan and the Main School of Economics at the University of Warsaw, becoming a Distinguished Visiting Professor at the Adam Mickiewicz University where I also taught in the fall semester of 1996 during a planned sabbatical from Seton Hall University.]

The Polish Experiment in Democracy and in a Free Market: Its Importance for Eastern and Central Europe

(With Leo V. Ryan, De Paul University)

Mid-Atlantic Journal of Business

Vol. 28, No. 3, pp. 231-235 (December 1992)

<https://search.proquest.com/openview/b6d4960d406ea945c8cb1fb732e4d945/1?pq-origsite=gscholar&cbl=24292>

[This article is an evaluation of the program of economic transformation undertaken by Minister of Finance and Deputy Prime Minister Leszek Balcerowicz during initial attempts at economic reform. The article is written in the context of the political environment in which Poland became a multi-party democracy, often creating confusion and chaos because of the varied personalities and perspectives of the political and economic players. The article stresses the importance that efforts at reform will have not only for Poland, but more generally for the region of Eastern and Central Europe.]

Management, Legal and Accounting Perspectives: Privatization in Poland

(With John Northrop, Wright College, Chicago, Ill.)

The Polish Review

Vol. 38, No. 4, pp. 407-420 (1993)

<https://www.jstor.org/stable/25778745>

[This article is the first in a series of articles dealing with issues existing in the legal, tax, and accounting sectors of the Polish economy, co-authored with John Northrop, a CPA who also a professor, teaching both legal studies and accounting.]

Update on the Polish Economy

The Sarmatian Review (Rice University)

Vol. XIV, No. 2, p. 244 (April 1994)

www.ruf.rice.edu/~sarmatia/494/hunter.html

[This article is a summary of issues relating to discrete issues in the Polish economy relating to the first five years of economic reform.]

Out of Communism to What? The Polish Economy and Solidarity in Perspective

(With Andrew Hrechak, Seton Hall University and Leo V. Ryan, De Paul University)

The Polish Review

Vol. 39, No. 3, pp. 327-344 (1994)

<http://www.jstor.org/stable/25778806>

[This article provides a theoretical and practical evaluation and critique of Poland's economy and the role of Solidarity in efforts at sustained reforms in light of political realities and continued economic dysfunctions. The article provides an insight into issues that would result in the defeat of Solidarity hero Lech Walesa in the presidential election of 1995 by a "post-communist party" candidate. Dr. Andrew Hrechak is a professor of computing and decision sciences at the New Jersey Institute of Technology.]

Legal Aspects of the Transformation Process in Poland: Business Association

Forms

(With Artur Nowak, Adam Mickiewicz University, Poznan, Poland, and Leo V. Ryan, De Paul University)

The Polish Review

Vol. 40, No. 4, pp. 387-407 (1995)

<https://www.jstor.org/stable/25778882>

[This article, co-authored with Brother Leo Ryan, was joined by Artur Nowak, a member of the Faculty of Political Science and Journalism at the Adam Mickiewicz University in Poznan, an expert in business organizations and business ethics.]

Tax Aspects of Doing Business in Central and Eastern Europe: New England

Applications

(With Mark Blodgett, Suffolk University, Boston, Mass.)

International Tax Journal

Vol. 23, No. 1, pp. 62-70 (Winter 1996)

[RJ Hunter Jr., MS Blodgett - Int'l Tax J., 1997 – HeinOnline](#)

[This article was the first in a series of articles focusing specifically on tax aspects of the Polish economy as they relate to businesses in New England which have entered the Polish market. Professor Blodgett is a professor of business law and international business at Suffolk University.]

Prospects for the Polish Economy in 1999-2000

(With Leo V. Ryan, De Paul University)

The Sarmatian Review (Rice University)

Vol. XIX, No. 3, pp. 659-662 (September 1999)

[RJ Hunter, LV Ryan - The Sarmatian Review, 1999 - ceool.com](#)

[A continuing commentary written for readers of the *Sarmatian Review*, published at Rice University, on issues relating to successes and failures of economic reforms in Poland.]

Reform of the Polish Tax System Triumph of Politics over Policy?

(With Robert Shapiro, Seton Hall University)

International Tax Journal

Vol. 26, No. 4, pp. 79-85 (Fall 2000)

http://heinonline.org/hol-cgi-bin/get_pdf.cgi?handle=hein.journals/intaxjo26§ion=41

[This is the first in a series of articles written with CPA and Tax Attorney Robert Shapiro which focused on issues relating to taxation in the Polish economy which discusses the delicate interplay of politics and economic reality in creating a system of taxation in Poland.]

The Challenge of Political and Economic Change in Poland and Central and

Eastern Europe

(With Leo V. Ryan, De Paul University)

International Journal of Value-Based Management

Vol. 13, pp. 97-107 (2000)

<https://link.springer.com/article/10.1023/A:1007784016870>

[This article is a discussion of issues relating to management and ethical aspects of changes which occurred in Poland and more extensively in the region of Central and Eastern Europe emerging since the demise of the 'closed political and economic system']

in 1989. The article explores the range of change and the method and the sequence of change. General lessons in economic transition put in motion by Polish Finance Minister Lezak Balcerowicz are discussed. The specific challenges involved in macroeconomic stabilization, radical liberalization, currency convertibility, subsidy reduction, and conversion of state-owned enterprises through privatization are reviewed. Despite their complexity, economic and political reforms proved necessary and inevitable.]

Update on the Polish Economy

(With Leo V. Ryan, De Paul University)

The Polish Review

Vol. 45, No. 4, pp. 445-450 (2000)

<https://www.jstor.org/stable/pdf/25779217.pdf>

[The article is a review of key aspects of the Polish economy dealing with the first ten years of economic reform. The article updates economic data dealing with stabilization efforts to create a normal functioning capitalist economy in the context of existing issues relating to non-functioning state-owned-enterprises and persistent unemployment.]

Economic Transformation Through Foreign Direct Investment in Poland

(With Leo V. Ryan, De Paul University)

Journal of Emerging Markets (St. John's University, New York)

Vol. 6, No. 2, pp. 18-36 (Summer 2001)

[This article is the first in a series of articles which focus on the importance of attracting foreign investment [FDI] in the Polish economy which was seen as the only viable chance of assuring success of economic reform and modernization of the Polish economy.]

Poland and the EU: The Final Chapter Before Accession

(With Leo V. Ryan, DePaul University)

The Sarmatian Review (Rice University)

Vol. XXIII, No. 2, pp. 957-959 (April 2003)

[RJ Hunter, LV Ryan - The Sarmatian Review, 2003 - ceeol.com](http://www.rice.edu/~ceeol.com)

(With Robert E. Shapiro, Seton Hall University and Leo V. Ryan, DePaul University)

The Polish Review

Vol. 48, No. 3, pp. 303-316 (2003)

www.jstor.org/stable/25779408

[This article which appeared in the *Polish Review*, was also summarized in the *Sarmatian Review*, provides a look at the Polish economy and politics as Poland prepares for membership in the European Union. The abstract of the article stated: "The dream

of Poland's full participation in a united Europe, as first exemplified by Poland's membership in NATO and in her desire to become a member of the European Union, is about to become a reality. The formal process began in May 1990, when the government of former Prime Minister Tadeusz Mazowiecki submitted its official application for the opening of accession negotiations in Brussels. A major step was accomplished on February 1, 1994, when Poland and the European Economic Community signed the European Treaty, assuring Poland's "associated country status." It is now expected that Poland and the nine remaining "candidate countries" will join the European Union on May 1, 2004. Poland will probably join the "eurozone," adopting the euro as its medium of exchange, in 2007. After a round of intense diplomatic and political summitry, accession negotiations were completed on December 13, 2002, in Copenhagen, Denmark. It now appears that Poland was able to negotiate final terms that were favorable both to Poland's domestic and international positions."]

Foreign Direct Investment in Poland: Taxes, Development, and Economic Transformation

(With Robert E. Shapiro, Seton Hall University and Leo V. Ryan, DePaul University)

International Tax Journal

Vol. 29, pp.1-21 (Fall 2003)

[RJ Hunter Jr., RE Shapiro, LV Ryan - Int'l Tax J., 2003 - HeinOnline](http://www.heinonline.org/OLJ/Volume29/Issue1/2003-1-21.html)

[This article was the first in a series published in the *International Tax Journal* relating to the tax system in Poland as an important element of economic transformation in Poland.]

Trade and Economic Transformation in Poland

(With Leo V. Ryan, DePaul University)

Global Economy Journal (formerly the Global Economy Quarterly)

Vol. III, No. 2-4, pp. 163-178 (2004)

<https://www.degruyter.com/view/journals/gej/gej-overview.xml?language=en>

[This article continues the discussion of issues relating to international trade and economic development in Poland.]

Legal Considerations in Foreign Direct Investment

(With Robert E. Shapiro, Seton Hall University and Leo V. Ryan, DePaul University)

Oklahoma City University Law Review

Vol. 28, Numbers 2 & 3, pp. 851-872 (Summer/Fall 2003/04)

[RJ Hunter Jr., RE Shapiro, LV Ryan - Okla. City UL Rev., 2003 - HeinOnline](http://www.heinonline.org/OLJ/Volume28/Issue2-3/2003-2-3.html)

[This is a publication in a law review dealing with legal issues—most especially property ownership—in the decision-making process undertaken by foreign investors who wish to enter the Polish market through foreign direct investment activities.]

Privatization and Transformation in Poland

(With Leo V. Ryan, DePaul University)

The Polish Review

Vol. 49, No. 3, pp. 919-943 (2004)

<https://www.jstor.org/stable/25779482>

[This article provides a comprehensive review and analysis of the Polish economy during the first fifteen years of economic transformation with a focus on the privatization process of state-owned enterprises in its various forms.]

An Update on the Polish Economy

(With Leo V. Ryan, DePaul University)

The Sarmatian Review (Rice University)

Vol. XXV, No. 1, pp.1090-1092 (January 2005)

<http://www.ruf.rice.edu/~sarmatia/105/251hunryan.html>

[This review article is summary of recent positive and negative aspects of the Polish economy written for a non-technical and non-business managerial American audience.]

A Primer on the National Bank of Poland: A Central Institution in the Transformation Process

(With Leo V. Ryan, DePaul University)

European Journal of Economics, Finance and Administrative Sciences

Vol. 1, No. 1, Art. 1 (Online) (June 2005) (ISSN: 1450-2275)

<https://www.europeanjournalofeconomicsfinanceandadministrativesciences.com/>

[This article is a study of the role and responsibility of the National Bank of Poland [NBP] under the controversial leadership of Leszek Balcerowicz, who had assumed responsibility for the economic transformation after Solidary came to power in the late summer and fall of 1989. The NBP occupied a critical role in transformation and modernization efforts in the Polish economy.]

A Transitional Analysis of the Polish Economy: After Fifteen Years, Still a “Work in Progress”

(With Leo V. Ryan, DePaul University)

Global Economy Journal

Vol. 5, Issue 2, Art. 6 (Online) (2005)

https://www.researchgate.net/publication/46555051_A_Transitional_Analysis_of_the_Polish_Economy_After_Fifteen_Years_Still_a_Work_in_Progress

[The article provides a discussion of the progress of economic reform, arguing that the process is still subject to uncertainty, “fits and starts,” and is met with skepticism by large segments of the Polish population. This article takes a critical view at the process of economic change and transformation in Poland since 1989. It describes the creation and implementation of these changes, initially referred to as the *Balcerowicz Plan*, in the decidedly negative context of the system of central planning. The article takes a detailed look at growth, international trade, privatization, and foreign direct investment, as well as outlining some “persistent negatives” such as transition costs, technology and infrastructure lapses, unemployment, and inflation. It provides insights relating to Poland’s future as a full member of the EU, and its eventual participation in the euro regime – perhaps as early as 2008 or 2009.]

Reprinted in *Economic Research Division of the Federal Reserve Bank of St. Louis*

<http://ideas.repec.org/a/bpj/glecon/v5y2005i2n6.html>

A Comprehensive and Contextual Review of Polish Taxation in 2005

(With Robert E. Shapiro, Seton Hall University and Leo V. Ryan, DePaul University)

International Tax Journal

Vol. 31, No. 04, pp. 23-36 (Fall 2005)

https://heinonline.org/hol-cgi-bin/get_pdf.cgi?handle=hein.journals/intaxjo31§ion=36

[As the title suggests, the article is an exposition of the various forms of taxation in the Polish economy—including important aspects of both the personal and corporate income taxes—as well as other taxes imposed.]

A Retrospective Analysis and Future Perspective: Why Was Poland’s Transition So Difficult?

(With Leo V. Ryan, DePaul University)

The Polish Review

Vol. LI, No. 2, pp. 147-171 (2006)

<https://www.jstor.org/stable/25779611>

[This article highlights the effect of the economic transformation from the baseline of an economy based on the model of state central planning to one based on “free market” principles and what effects these changes had on Polish society and politics.]

Transition in the Polish Economy

(With Leo V. Ryan, DePaul University)

Chapter in **Developmental Entrepreneurship: Adversity, Risk, and Isolation** (Craig Galbraith and Curt Stiles, editors, JAI/Elsevier)

pp. 71-87 (Fall 2006)

[RJ Hunter Jr., LV Ryan - International Research in the Business ., 2006 - untag-smd.ac.id](#)

[This is a special summary chapter found in a larger study in an academic publication by researchers at the University of North Carolina at Wilmington focusing on economic development and entrepreneurship.]

[John Paul II and the World's Poor](#)

(With Hector R. Lozada, Seton Hall University)

Chapter in ***His Holiness Pope John Paul II: A Commemorative Volume of Essays*** (Charles Kraszewski, editor, PIASA Press)

pp. 43-58 (Fall 2006)

<https://www.amazon.com/PIASA-Books-Holiness-Pope-John/dp/B016L9G8FE>

[This review essay, appearing in a special commemorative volume, authored by prominent academic and religious figures in Polish studies, chronicles the economic and social philosophy of Pope John Paul II as it influenced economic and social issues in Poland. This is the first of many articles co-authored with Professor Hector Lozada, Associate professor of marketing, and Director of the Institute for International Business, at Seton Hall University.]

[An Update and Analysis of the Polish Economy](#)

(With Leo V. Ryan, C.S.V., DePaul University)

Sarmatian Review (Rice University)

Vol. XXVII, No. 3, pp. 1341-1343 (September 2007)

<http://www.ruf.rice.edu/~sarmatia/907/273hunter.html>

Reprinted in:

[What is the Current State of the Polish Economy?](#)

(With Leo V. Ryan, C.S.V., DePaul University)

The Post Eagle (Newspaper)

August 29, 2007, p. 2

[These two articles provide a summary review of significant events and statistics in the Polish economy with a focus of the confluence of economic and political considerations.]

[A Field Report on the Background and Processes of Privatization in Poland](#)

(With Leo V. Ryan, C.S.V., DePaul University)

Global Economy Journal

Vol. 8, Issue 2, Article 5 (2007)

<http://www.bepress.com/gej/vol5/iss1/5>

[This article provides a comprehensive look at the area of privatization in Poland. It provides a context to the program undertaken in Poland and discusses the two major forces that have spurred the privatization process, as well as discussing privatizations that were carried out in developing countries under the auspices of the World Bank and the IMF. The article begins with an explanation of the background to privatization in the context of state central planning, a discussion of the derivative traits of the command-and-control economy, the collapse of the system in the 1990s, the actions necessitated in society in an attempt to reform and change the system, and the reform strategies that were implemented as a response to both the economic and political challenges. The article includes a discussion of the core objectives of the privatization process and an important section dealing with the actions that are necessary and complementary in preparing society and individual state-owned enterprises for privatization. The article concludes with an analysis of the models of privatization that were adopted in the region of Central and Eastern Europe, along with tables delineating proceeds from privatization; the number of privatizations carried out both world-wide and in the region.]

[The Ten Most Important Economic and Political Events Since the Onset of the Transition in Post-Communist Poland](#)

(With Leo V. Ryan, C.S.V., DePaul University)

The Polish Review

Vol. LIII, No. 2, pp. 183-216 (2008)

<https://www.jstor.org/stable/25779734>

[The article is a summary of the major economic and political events that occurred in Poland in the ten years of economic transition and is based on prior research on these topics as selected by the authors.]

[An Interim Report on the Polish Economy](#)

(With Leo V. Ryan, C.S.V., DePaul University)

Sarmatian Review (Rice University)

Vol. XXVIII, No. 3, pp. 1418-1422 (September 2008)

<http://www.ruf.rice.edu/~sarmatia/908/283ryan.htm>

[This summary article provides an update on the Polish economy in 2008.]

[The Legacy and Prospects of Polish Privatization](#)

(With Leo V. Ryan, C.S.V., DePaul University)

International Research Journal of Finance and Economics

Issue 21, pp. 142-148 (2008)

www.internationalresearchjournaloffinanceandconomics.com/ISSUES/

[This article provides a comprehensive discussion of the processes and forms of privatization in Poland and offers commentary on future prospects for success of privatization efforts.]

Poland, the European Union, and the Euro: Poland's Long Journey to Full European Integration

(With Leo V. Ryan, C.S.V., DePaul University)

Global Economy Journal

Vol. 9, Issue 2, Article 6 (2009)

<https://www.degruyter.com/document/doi/10.2202/1524-5861.1469/html>

[This article discusses the political and economic background behind Poland's decision to join the Euro-Zone, perhaps as early as 2012. The article describes important political events and summarizes key economic data presented at the end of 2008, as well as providing important "pro and con" arguments surrounding this controversial move. In addition, the article provides a context to Poland's "march to Europe," as it has moved to full membership in the European Union, including its single currency. The article presaged the difficulties that would preclude Poland from entering the Eurozone.]

Poland in 1989: Enter Tadeusz Mazowiecki and the Creation of the Balcerowicz Plan

(With Leo V. Ryan, C.S.V., DePaul University)

Research Journal of International Studies # +

Issue 11, Article 4 (July 2009)

www.sciencedirect.com/science/article/pii/S0967067X12000840

[This article is a reprise of events that led to the creation of the Balcerowicz Plan in Poland Prime Minister Tadeusz Mazowiecki, who became Poland's first non-communist Prime Minister since World War II in the summer of 1989.]

Poland and the Euro

(With Leo V. Ryan, C.S.V. De Paul University)

Sarmatian Review (Rice University)

Vol. 29, No. 3 pp. 1491-1493 (September 2009)

<http://www.ruf.rice.edu/~sarmatia/back.html>

[This non-technical review article is a discussion of Poland's options regarding the possible adoption of the euro in the Polish economy and follows on earlier research into this topic.]

The Battle Over the Deed to St. Stanislaus Bishop and Martyr Church in New York City: A Landmark Court Case

(With Anne M. Gurnack and Renee Bradley, University of Wisconsin-Parkside)

Polish American Studies

Vol. LXVII, No. 1, pp. 45-56 (Spring 2010)

<https://www.jstor.org/stable/25698901>

[This article discusses the controversy that ensued over the ownership and control of Church property in New York City as Polish-American parishioners joined in a fight to maintain their control. Professor Gurnak is a specialist in Polish Studies and teaches at the University of Wisconsin at Parkside.]

Katyn: Old Issues Threaten Polish-Russian Economic and Political Relations

European Journal of Social Sciences

Vol. 17, No. 2 (2010)

<https://www.researchgate.net/publication/295138479>;

<http://connection.ebscohost.com/tag/KATYN%2BMassacre%252C%2BKatyn%252C%2BRussia%252C%2B1940>

[The abstract to this article provides: "The history of Polish-Russian relations had been shaped by serious problems ranging from a series of wars, occupations, to a recent strategic regional rivalry. Critical to an understanding of these issues relate to Poland's joining NATO in 1999 and its entrance to the European Union in 2004. There is no doubt that Poland occupies a strategically important position in Central and Eastern Europe. Poland stands as one of the major transit countries for Russian natural gas to the EU. Ongoing U.S.-Poland conversations designed to place an important piece of a proposed U.S. missile defense system on Polish soil illustrates the significance of this strategic position. Strains on Polish-Russian bilateral relations are not limited to those surrounding foreign policy and security issues. Most especially within Poland, a strong domestic dimension is based on the clear burdens of a historical legacy which most especially dates and perhaps antedates the period of the Polish partitions, of which Russia was a critical mover. The events of 2010 surrounding the tragedy of Katyn stand as but a part of this historical perspective and has raised the specter of mistrust that has dominated Polish-Russian state relations in such areas as public policy, diplomacy, economics, and international relations."]

Polish Election 2010: Possible Political and Economic Implications (An Optimistic Scenario)

(With Leo V. Ryan, C.S.V., DePaul University)

Sarmatian Review (Rice University)

Vol. XXXI, No. 1, pp. 1547-1550 (January 2011)

[RJ Hunter, LV Ryan - The Sarmatian Review, 2011 - ceol.com](http://www.ruf.rice.edu/~sarmatia/back.html)

[This review article discusses the Polish elections of 2010 in which the PiS gained power as the dominant political force in Polish politics. The article outlines the basic tenets of the policies under which PiS intended to govern Poland and set the scene for a

sustained period of social and political dysfunction and controversy in Poland.]

Biographical Entries for Helena Rubenstein, Barbara (Piasecka) Johnson, Stephen Wozniak, Tadeusz Sendzimir, Max Factor

(With Hector R. Lozada, Seton Hall University)

Polish-American Encyclopedia (McFarland Press)

Pp. 111-112; 212-213; 462; 478-479; 553-554 (February 2011)

<http://www.BooksThePolishAmericanEncyclopedia.html>

[The authors were asked to provide detailed bibliographic information on prominent Polish-Americans in a major undertaking by Professor James Pula.]

Reflections in Twenty Years of Political and Economic Change in Poland

(With Leo V. Ryan, C.S.V., DePaul University)

Global Economy Journal

Vol. 11, Issue 1, Article 5, pp. 1-15 (Spring 2011)

<https://www.degruyter.com/document/doi/10.2202/1524-5861.1727/html>

[This article deals with a discussion of the policy perspectives on the past 20 years of economic change in Poland. The article looks at the range of areas (political and economic systems) subject to transition; the evolutionary nature of the changes; and the sequence of change. The article calls upon more than 20 years of research into these areas and questions and discusses the nature of change in the stabilization, liberalization, and privatization programs that had been adopted. It concludes by providing insights on lessons that may be learned from reform efforts. The authors conclude that the Polish experience proved conclusively that reducing the budget deficit through the elimination of state subsidies, controlling the money supply, and creating a stabilized rate of exchange and a fully convertible currency can be successful even in a state-controlled, state sector-dominated socialist economy as existed in Poland in 1989-1990. The article further asserts that it is also now apparent that only a radical stabilization-liberalization program is capable of abolishing the massive shortages which became the main characteristics of the failed socialist system. Further, the authors argue that the changes initiated in Poland as a result of the implementation of the Balcerowicz Plan fundamentally changed the mentality of economic activity from state-centered to private-centered. It is this change in the dynamic mentality that may have been most important in Poland achieving success over the past 20 years.]

The Polish Economy in 2010: A Retrospective View Looking Towards 2011

(With Leo V. Ryan, C.S.V., DePaul University)

International Journal of Humanities and Social Sciences

Vol. 1, Number 1, pp. 65-69 (July 2011)

www.ijhssnet.com/journals/Vol.1.No.9.Special.Issue.July.2011/9.pdf

[This paper discusses the Polish economy in the period 2010 to 2011. It focuses on several positive aspects, including privatization and foreign direct investment, and several negative aspects of the economy including unemployment, infrastructure deficits, and deficits in public finances.]

An Update on Polish Foreign Direct Investment: The Story of Intransit Rus: A Case Study on Transformation

(With Leo V. Ryan, C.S.V., DePaul University)

International Journal of Academic Research in Business and Social Science

Vol. 2, Number 1, pp. 594-603 (January 2012) (ISSN: 222-6960)

https://www.researchgate.net/publication/268349372_An_Update_on_Polish_Foreign_Direct_Investment_The_Story_of_Intransit_Rus_A_Case_Study_on_Transformation

www.hrmars.com/admin/pics/573.pdf

[This article, written in the form of a case study, is a discussion of the core importance of foreign direct investment in the transformation of the Polish economy. The authors have researched this topic for nearly twenty years and have previously published many articles on the topic. The paper discusses the "grand failures" of the former system; the key role played by Leszek Balcerowicz and his team of both Polish and foreign advisors; the main components of economic reform; and describes FDI inflows since the 1990's. The paper focuses on FDI in 2011 with a discussion of an existing FDI project—Intransit Rus.]

A Polish Hybrid: The Limited Joint-Stock Partnership or LJSP

International Tax Journal (CCH Journal)

Vol. 38, No. 3, pp. 41-46 (May-June 2012)

<http://business.highbeam.com/409711/article-1G1-295260255/polish-hybrid-limited-jointstock-partnership-ljsp>

[This article explains the role and function of the Limited Joint-Stock Partnership in the Polish tax system, a vehicle employed to provide needed capital and foundational structure in the Polish economy.]

Poland and the European Union

(With Leo V. Ryan, C.S.V., DePaul University)

International Journal of Academic Research in Economics and Management Sciences

Vol. 1, No. 3, pp. 122- 130 (June 2012) (ISSN: 2226-3624)

www.hrmars.com/admin/pics/978.pdf

[This article deals with Poland's membership in the European Union. It outlines both the positive and negative aspects of membership. Among the positive aspects of Polish membership include inclusion in decision-making options within Europe, financial assistance received, economic growth, export possibilities, wage growth, and the positive effect on Polish agriculture. Negative aspects include persistent unemployment, issues relating to the adoption of the Euro, and Poland's health care system. The article concludes with a brief discussion of

the possible consequences of a failed European Union on Poland and the other members the group.]

The Legal, Economic and Political Context of Lustration in Poland: Is Lustration a Necessary or Inevitable Part of Political and Economic Transformation?

(With Leo V. Ryan, C.S.V., DePaul University and Robin-O'Brien Lichtenstein, Seton Hall University)

European Journal of Academic Research

Vol. 1, No. 3, pp. 148-170 (2013)

www.journalsgate.com/paper/lep1.pdf

[The process of lustration, or "truth seeking," as carried out in Poland and in other nations of Central and Eastern Europe, cannot be isolated from its economic and political context. In fact, it may be argued that the process of lustration is only understandable in understanding the context of societal frustration felt acutely in the wake of the collapse of communist regimes in the region, most especially in the period immediately following upon 1989. Many individuals looked to fix blame for their nation's dismal economic performance and the lack of individual liberties and rights that characterized their former regimes. In this scenario, responsibility could be laid directly at the feet of the bureaucracy and the state apparatus that had served to deliver the nations of the region into poverty, repression, and a demoralizing lack of hope for their futures. Thus, it is important to focus on the background of transformation which led both to fundamental economic and political changes and the role that lustration played in the process of bringing about societal change. This study focuses upon the issues surrounding lustration as it was conceived, applied, and implemented in Polish society]

Foreign Direct Investment 2013-2014: Destination Poland? An Update and Appraisal

(With Leo V. Ryan, C.S.V., DePaul University)

Research in Applied Economics

Vol. 5, No. 4, pp. 13-21 (2013)

<https://www.questia.com/library/journal/1P3-3314685851/foreign-direct-investment-2013-2014-destination-poland>.

[This article is a discussion importance of foreign direct investment (FDI) in the Polish economy in light of its role in the process of economic transformation since 1989. Much of the background information has been extrapolated from our prior research into the topic conducted over the past thirty years. The article discusses the positive aspects of FDI, outlines its main "players" in the Polish economy, offers suggestions relating to necessary preconditions for successful FDI activities, and describes the introduction of FDI within the larger context of economic reforms in Poland that dealt with overcoming the negative derivative traits of the former command-and-control economy.]

Poland, The European Union, and the Euro

(With Leo V. Ryan, C.S.V., DePaul University)

Sarmatian Review (Rice University)

Vol. XXXIII, No. 1, pp. 1728-1731 (January 2013)

[RJ Hunter, LV Ryan - The Sarmatian Review, 2013 - ceool.com](http://RJHunter.LVRyan-TheSarmatianReview,2013-ceeol.com)

Reprinted in **The Post Eagle**

January 16, 2013, pp. 2, 10

[These review articles summarize issues relating to Poland's membership in the European Union and the delay in implementing an eventual decision relating to whether Poland would adopt the euro as Poland's national currency.]

Economic Transformation and Privatization

(With Leo V. Ryan, C.S.V.)

Warsaw East European Review

Volume III, pp. 37-52 (2013)

www.studium.uw.edu.pl/upload/files/abc.pdf

[This article is a reprise and summary of research dealing with the successes and failures of the privatization process in Poland.]

Poland in 2014: Twenty Five Years of Transition: Is Poland a Normal Country?

(With Leo V. Ryan, DePaul University)

Global Journal of Human Social Science

Vol. 14, Issue 1, pp. 1-8 (online/in print) (2014)

https://globaljournals.org/GJHSS_Volume14/1-Poland-2014-Twenty-Five-Years-of-Transition.pdf;
<http://www.socialscienceresearch.org/index.php/GJHSS/article/view/9520>.

[This article discusses the past twenty-five years of economic and political transition in Poland. It traces the origin of the "Polish dilemma" by pointing out the "Grand Failures" of the command-and-control

economy; discusses the philosophical underpinnings of the reform effort; and delineates the major components of the Balcerowicz Plan-with a special emphasis on Poland's privatization program. The article then moves to a discussion of the importance of Foreign Direct Investment (FDI) in the Polish economy and describes several important surveys which point to the success of the Polish experiment in areas such as business attractiveness, overall climate for business, and business friendliness. In addition to providing up-to-date statistics on Polish economic performance through the end of 2013, the article concludes with an observation as to the future for Poland's commitment to economic change and economic development.]

A Comprehensive and Contextual View of Polish Taxation in 2014

(With Leo V. Ryan, C.S.V.)

International Tax Journal (CCH Journals)

Vol. 40, No. 2, pp. 27-35 (March-April 2014)

[pdconnection.ebscohost.com/c/articles/22558124/comprehensive.](http://pdconnection.ebscohost.com/c/articles/22558124/comprehensive)

[This article provides a comprehensive view of the various forms of Polish taxation of individuals and business enterprises.]

A Report from Poland on the Economy

(With Leo V. Ryan, C.S.V., DePaul University)

The Sarmatian Review (Rice University)

Volume XXXIV, No. 3, pp. 1879-1874 (September 2014)

[RJ Hunter, LV Ryan - The Sarmatian Review, 2014 - ceeol.com](http://RJHunter, LV Ryan - The Sarmatian Review, 2014 - ceeol.com)

[A summary review article relating to the Polish economy in the fall of 2014.]

Ten Years of Polish Membership in the European Union: An Update and an Appraisal

(With Leo V. Ryan, C.S.V., DePaul University)

Quarterly Journal of Business Studies

Vol. 1, No. 4, pp. 130-140 (2014)

www.rassweb.com/wp-content/uploads/PDF/Vol-1/Issue-4/Paper%201.pdf

[This paper concentrates on an appraisal of ten years of Polish membership in the European Union. The paper is based on twenty-five years of research on topics relating to economic transformation in Poland, found in more than thirty research articles and two academic books tracked towards their application to Polish membership in the European Union. The paper will briefly reprise the elements of the former command-and-control economy of Poland and the "grand failures" of the former system that were prevalent until the fall of 1989 when the period of

economic and political transformation began. The paper will then turn to a review of both the economic advantages and some persistent negatives or disadvantages that have highlighted Poland's membership in the EU. Finally, the paper will contain an update on the current status of Poland's economy and an appraisal of Poland's economic prospects for the future.]

A Retrospective on Poland's Foreign Trade: Changes in the Regime Accomplished in the Light of Poland's History of Central Planning and its Membership in COMECON, The Early Years

(With Leo V. Ryan, C.S.V., DePaul University)

Advances in Management and Applied Economics (Scienpress Ltd.)

Vol. 5, No. 2, pp. 1-20 (2015)

http://www.scienpress.com/Upload/AMAE/Vol5_2_1.pdf

[This paper considers the nature of Polish foreign trade, both before and after the economic transformation in 1989. The paper discusses the context of Poland's efforts to engage in foreign trade within the Soviet-dominated COMECON and state central planning systems, which confined trade to specially designated foreign trade organizations (FTOs) and placed decision-making under the direction of the bureaucracy or *nomenklatura*. The paper discusses the impetus for reform that occurred after 1989 in the Balcerowicz Plan, its major macro strategies, the derivative traits of the command-and-control economy, and the concrete actions undertaken in the economy as a whole and specifically in the conduct of foreign trade. The paper considers these issues within two important "change" contexts: Poland's impending membership in the European Union and the virtual collapse of the Soviet Union's market and its currency which brought about significant currency exchange difficulties. The paper concludes with a discussion of the positive changes that have occurred in Polish trade in both imports and exports in the context of developed, EU, and developing nations.]

Poland: A Country Study- "Europe's Poster Child to Europe's Problem Child"

(With Marta Domanska, MBA Candidate, Seton Hall University)

Issues in Economics and Business

Vol. 2, Number 1, pp. 15-27 (June 2016)

<http://www.macrothink.org/journal/index.php/ie/article/download/9633/7822>

[This article views economic and political events in Poland today in the context of the economic transition that began in 1989. The paper considers issues relating to attracting the creation of the Balcerowicz Plan, foreign direct investment, the current unstable political scene, and concerns for political corruption. It

provides the most recent economic statistics relating to many of these issues and reflects certain conflicts with policies established in the European Union inherent in the internal rivalries in Polish politics.]

Charting a New Path for Poland or Turning Its Back on More Than a Quarter Century of Progress?

Archives of Business Research

Vol. 5, No. 2, Article 3, pp. 20-30 (February 2017)

<https://scholarpublishing.org/index.php/ABR/article/download/2699/1679>;
<https://journals.scholarpublishing.org/index.php/ABR/article/view/2699>

[The paper analyzes the Morawiecki Plan for the Polish economy in light of its emphasis on encouraging domestic, rather than foreign, development in Poland. It discusses the critique of the current government relating to foreign ownership of assets in Poland and what the government intends to do about reversing this trend from both historical and practical perspectives. The paper includes both positive and negative assessments of these proposed changes in policy and emphasis.]

Poland's Sustained "March to a Market Economy": The Choice Between Competing Visions and Values

Research in World Economy

Vol. 9, No. 1, pp. 61-76 (May 2018)

<http://www.sciedu.ca/journal/index.php/rwe/article/view/13490/8343>

[This article is a study in contrasting economic philosophies and values at work in Poland. It describes the economic program instituted by Minister of Finance Leszek Balcerowicz in 1989 and the series of incentives initiated within Poland to attract foreign direct investment. The article then discusses the changes in economic and social policies brought about by Minister Mateusz Morawiecki as important policy perspectives brought by the election victory of Law and Justice (PiS) in 2015. The article then discusses key aspects of the Polish market and outlines both opportunities and challenges for the future.]

A Comprehensive View of Poland and Foreign Direct Investment: Pathway to Development or Flashpoint to Conflict within the European Union

Global Journal of Economics and Finance

Vol. 3, No. 1, pp. 1-17 (February 2019)

<http://gjefnet.com/index.php/archives/2-uncategorised/31-vol-3-no-1-february-2019>

[This article provides a view of FDI in Poland and potential conflicts with the rules for foreign participation in the economy of the European Union.]

Solidarity at Forty: Memories and Influences on Contemporary Poland: Does Solidarity Still Matter?

(With Hector Lozada)

European Journal of Business and Management

Vol. 11, No. 23, pp. 97-112 (2019)

<https://iiste.org/Journals/index.php/EJBM/article/view/49208/50837>

[Part I of the paper is a retrospective on the origins of the Solidarity Movement in Poland and the economic program it introduced after its assumption of power in 1989. Part II outlines various challenges faced by Polish society in light of current political configurations and discusses Solidarity's contemporary relevance on the political and economic calculus of Poland. This retrospective is based on more than thirty-five years of research and analysis on the Polish economic and political scenes.]

A Primer on Polish Government and Politics

The European Journal of Business and Management

Vol. 12, Number 5, pp. 1-13 (Spring 2020)

<https://iiste.org/Journals/index.php/EJBM/article/view/51500>

[The abstract to the article provides: "Poland engaged in a "self-limiting" revolution in 1989 in which it began a process of changing both its economic and its political systems. In this context, governmental and party politics came to the forefront in efforts to effect real change in society as the "closed" communist system came to an abrupt end. This paper is a study of governmental structures and party politics in Poland as they relate to these changes. It discusses the Polish legislative, presidential (executive), and judicial systems and the current political configurations operating within Poland. The author offers commentary on what the future may hold for politics in a nation still struggling to define its role in the European Union in light of its most recent past."]

The Dilemma of Basia's Pendant: European Community Design and the Protection of an Artist's Creations and Intellectual Property

(With John Shannon, Hector Lozada and Barbara Cetrangolo Rivolta)

International Journal of Business and Social Science Research

Vol. 2, No. 1, pp. 1-12 (2020)

<https://ijbssrnet.com/index.php/ijbssr/article/view/38>

[This article is a description of the process of protecting a designer's intellectual property through registration with the European Union Intellectual Property Office or EUIPO or through relying on the status of an Unregistered Community Design. The article discusses the registration process as well as the process of invalidation and considers issues

relating to the enforcement of rights. Finally, the article focuses on whether a complaint about possible copyright infringement may be lodged against an online retailer or an online e-commerce website that offers unlicensed sales or unauthorized copies of a designer's design by utilizing the descriptions or photographs of the designer. Barbara Cetrangolo Rivolta is a professional sculptor and artist who resides in Palm Harbor, Florida, who provided both technical and artistic background for the article.]

Foreign Direct Investment in Poland: Opportunities and Pitfalls

(With Hector R. Lozada)

British Journal of Economics, Finance and Management Sciences

Volume 18, Number 1, pp. 1-16 (December 2021)

[www.ajournal.co.uk/EFpdfs/EFvolume18\(1\)/EFVol.18\(1\)Article1.pdf](http://www.ajournal.co.uk/EFpdfs/EFvolume18(1)/EFVol.18(1)Article1.pdf)

[This review article is a discussion of current foreign direct investment (FDI) activities in Poland which have been a major component of the economic reforms undertaken since 1989. The article is a balanced discussion of the current positive and negative economic and political factors which have led to Poland being one of the most successful destinations and recipients of worldwide FDI in the past three decades. The article focuses on the existence of Special Economic Zones (SEZ) as a major "driver" of FDI in the Polish economy. The article concludes with an evaluation of certain "risk factors" and potential areas of conflict with the European Union that might impede future investment. The article is the latest in a series relating to the process of economic transformation that occurred in Poland dealing with economics, trade, finance, politics, investment, and culture, supported by the Institute for International Business at Seton Hall University.]

Poland Once Again at a Turning Point: A Discussion of the Views of Eugeniusz Smolar

(With Hector R. Lozada)

British Journal of Economics, Finance and Management Sciences

Volume 18, Number 1, pp. 66-81 (December 2021)

[http://www.ajournal.co.uk/EFArticles18\(1\).htm](http://www.ajournal.co.uk/EFArticles18(1).htm)

[In November of 2021, journalist Eugeniusz Smolar penned an article, "The Half Empty Glass." This article is a reflection on the views of Eugeniusz Smolar on contemporary Poland and provides a political and economic context to these comments. The article is based on a series of research articles published by the authors on topics of Polish economics, society, and politics, as well as a review of current literature, economic statistics, news reports, and other academic contributions. The article concludes with commentary on the future of Poland in light of the many

dysfunctions and uncertainties present in Polish society, especially highlighted by Smolar.]

Economic Privatization and Transformation

(With Leo V. Ryan, C.S.V.)

Chapter in **Warsaw East European Review** (John S. Micgiel, Ed.)

Vol. XI, pp. 51-64 (Fall, 2021)

ISBN: 978-83-61325-64-2

[A reprise of an earlier article appearing in a collection of articles sponsored by the University of Warsaw under Professor John Micgiel.]

A Tale of Two Poles: Culture, History, Personalities, Politics and Film Coverage

(With Hector Lozada)

Journal of Business and Social Science Review

Vol. 3, No. 5, pp. 1-14 (Online, May 2022)

<https://jbssrnet.com/>

[From the abstract: "History is replete with stories of individuals whose lives may be inextricably intertwined, but who in all probability have never met in person because of circumstances or timing. Such is the case of actor and director Piotr Domalewski and General Czesław Kiszczak, who served briefly as the last communist Prime Minister of Poland."]

Polish-Jewish Relations: A Historical Perspective and Contemporary View

Journal of Social and Political Sciences

Vol. 5, No. 3, pp. 80-99 (Online September 2022)

<https://www.asianinstituteofresearch.org/JSParchive/Polish-%E2%80%93-Jewish-Relations%3A-A-Historical-Perspective-and-Contemporary-View>

[This article is the expansion of a presentation made by the author at Zarrow Pointe in Tulsa, Oklahoma in July of 2022. It considers the topic of "Polish-Jewish Relations" in four parts: (1) Historical Perspectives on Polish-Jewish relations to World War II, including background on early Jewish migration into Poland, information on the period of Polish Partitions, the establishment of the Pale of the Settlement by Russia, and growing Anti-Semitism fueled by elements of the Polish Catholic Church – all leading to September of 1939; (2) World War II and the "Destruction of Polish Jewry" during the Holocaust, including a discussion of the Warsaw Ghetto Uprising, information relating to various concentration and extermination camps, and events that negatively impacted on Polish-Jewish relations that took place during this period; (3) The period of the imposition of communism (1945-1989), including the events of the 1967-1968 "Anti-Zionist Campaign" that resulted in many of the remaining Jewish population leaving Poland; and (4) Polish-Jewish relations today. The article concludes with some observations on future of

Polish-Jewish relations going forward from the positives, negatives, and contradictions inherent in the discussion.]

“Killing the Golden Goose?”: FDI in Poland 2022

(With Hector R. Lozada)

Economics and Business Quarterly Reviews

Vol. 5, No. 4, pp. 93-110 (Online publication October 2022)

<https://www.asianinstituteofresearch.org/JEBarchives/%E2%80%9CKilling-the-Golden-Goose%3F%E2%80%9D%3A-FDI-in-Poland-2022>

[This article is a follow-up on recent events that relate to participation in foreign direct investment (FDI) activities in Poland in light of the Law on Freedom of Economic Activity (LFEA), and the Act on Control of Certain Investments and the Amendments thereto, which provide for the rules on foreign participation in the Polish market and later restrictions on the purchase of Polish assets by discrete categories of investors. The article builds on research published in 2021 relating to the existence and importance of FDI in the Polish economy that has been negatively affected by a series of challenges and paradoxes in Polish society.]

“The Unpardonable Sin”: An Essay on Polish-Ukrainian Relations

The Chesterton Review (Seton Hall University)

Volume 48, Nos. 1 & 2 (p. 167)

<https://www.shu.edu/chesterton/chesterton-review.cfm>

[From the introduction to the article: “It should come as no surprise that Chesterton “had an affinity for Poland”- an affinity that has been well-justified in the response of the Polish people to the events in Ukraine. The Chesterton imperative to “do good” by assisting their fellow citizens of the heart of Eastern and Central Europe reflects Chesterton’s viewpoint that “The unpardonable sin is being bored.”—which translated in the face of the catastrophe befalling the Ukrainian nation—may more accurately be transcribed as “the unpardonable sin is to do nothing.”]

Regulation of Medical Devices: A Poland and U.S. Study: Legal and Marketing Aspects

(With Hector R. Lozada, Gary Kritz, and John H. Shannon)

Economics and Business Quarterly Reviews #+T

Vol. 6, No. 4, pp. 177-199 (2023)

DOI: <https://10.31014/aior.1992.06.o4.546>

ISSN: 2775-9237

[From the abstract to this article: “Consider this scenario: One of your former students who has been working in the medical devices field for over twenty

years has been approached by a medical device manufacturer in Poland who wishes to market its medical devices in the European Union and eventually to expand into the United States. You learn that the Polish government is especially interested in pursuing this opportunity as part of its larger foreign direct investment strategy. Your student is being considered as the CEO of prospective U.S. operations. Part I is a study of the various issues that will confront the potential Polish exporter in meeting European Union standards which will guarantee compliance with EU Regulation (EU) 2017/745 on medical devices (MDR). Part II discusses U.S. regulations concerning the importation of medical devices into the United States.” Professor Kritz is a professor of marketing at Seton Hall University.]

BOOKS

From Autarchy to Market: Polish Economics and Politics, 1945-1995

(With Leo V. Ryan, De Paul University)

Westport, Conn., *Praeger*, 1998

[Chapter Contents: “From the ashes of World War II to the impending obstacles of the new millennium, this multidisciplinary study examines Poland's recent economic and political development. It examines the creation and collapse of the system of central planning, the pre-Solidarity period, the rise of KOR and the Solidarity Movement, and the Polish August of 1980-- leading to the imposition of Martial Law in December 1981. This comprehensive and integrated view of nearly a half-century of change is presented in a clear, non-technical manner, encompassing economic, financial, legal, and political issues.”]

Poland: A Transitional Analysis

(With Leo V. Ryan, DePaul University, and Robert E. Shapiro, Seton Hall University)

New York: *PIASA Books*, 2003/Second Printing 2004

[Chapter Contents: From the Round Table to the European Union; FDI: The Engine of Transformation in Poland; Poland and International Trade; Transition, Development and Taxation; Poland and the EU: The Eve Before Accession; Epilogue: Transition to a new Poland.]

Final Commentary

The various articles, books, and commentaries contained in this *annotated bibliography* relates to aspects of economics, trade, finance, politics, investment, taxation, and culture, which have been supported by the Institute for International Business at Seton Hall University and the Polish Institute of Arts and Sciences of America. It is the intention of the authors that current and future writers and researchers from both the academy and business may utilize these resources in their own efforts to describe and critique important aspects of Polish economics, politics and society.